

The Health System achieved a 7.5 percent operating margin for the year, versus the 1.2 percent margin we budgeted and the 1.9 percent margin we achieved last year. Operating margin represents revenue over expenses strictly from operations, excluding donations and investments.

CHKD Health Sy	stem Opera	ting Statisti	cs
Fiscal Year ending 6/30/18			
CHKD	2016	2017	2018
Number of Beds in Service	206	206	196*
Patient Days	50,405	47,218	45,299
Admissions	5,476	5,292	5,144
Average Daily Census	137.7	129.4	124.1
Surgeries	13,929	13,043	12,987
Outpatient Clinic Visits	166,747	169,083	173,117
Emergency Visits	50,598	49,121	49,899
CSSG (surgical practices)			
Office Visits	48,959	47,976	46,642
Surgical Cases	5,889	5,628	5,549
CMG (primary care practices)			
Office Visits	378,034	378,395	383,459

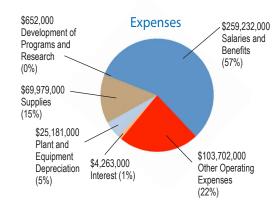
 $^{^*}$ Construction in the neonatal intensive care unit has temporarily reduced the number of beds in service.

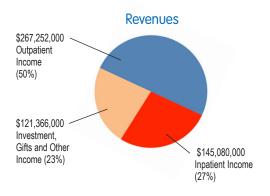
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